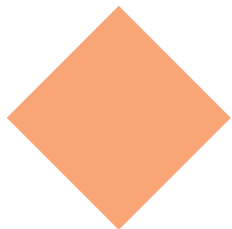




Shaping the dialogue

2026





БАНК РОССИИ

“Interest in the Bank of Russia’s experience has grown noticeably in recent years, and this is something we can only welcome. We have much to share with our colleagues and are always open to professional dialogue. Payment infrastructure and fintech, new financial market instruments, supervision, combating cyber fraud, monetary policy — in all these areas, regulators in different countries face common challenges. It is extremely useful to discuss them together and exchange best practices. For us, it is especially important that training at the University of the Bank of Russia helps build solid bridges for cooperation.”

Ms. Elvira Nabiullina
Governor of the Bank of Russia



Bank of Russia



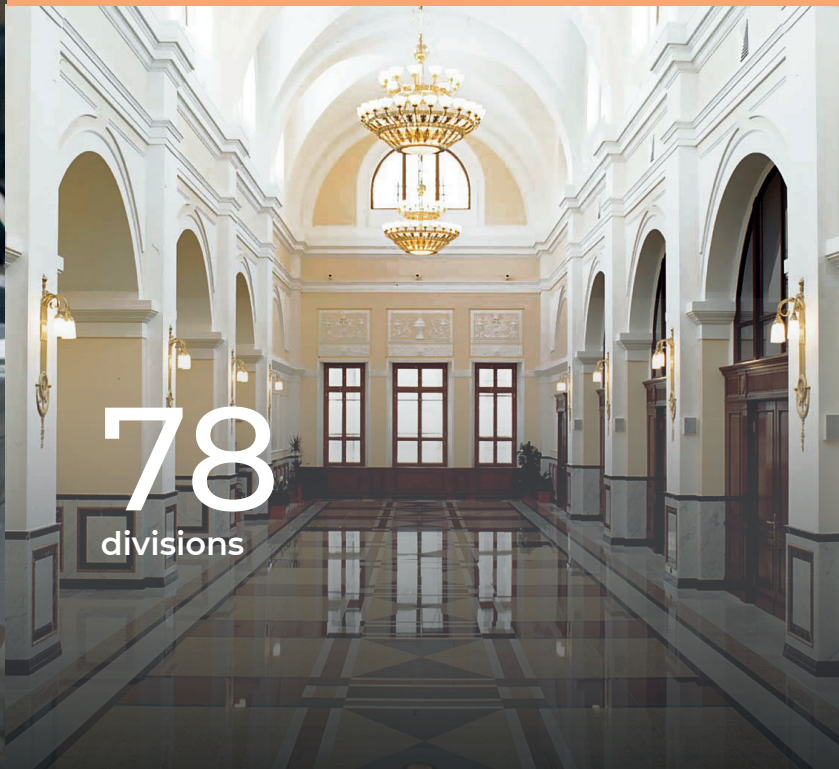
Over

40,000

employees

7

regional branches



78

divisions

Financial market megaregulator

3,612

Microfinance institutions
and cooperatives

501

Professional
participants of the
securities market

352

Credit
institutions

137

Individuals rendering
professional services
on the financial
market

204

Insurance
entities

153

Infrastructure
organizations

627

Entities of the national
payment system

408

Collective
investment
market
participants

As of 1 December 2025



international practice

cooperation

real-life cases

networking

experience

leadership

common goals

new opportunities



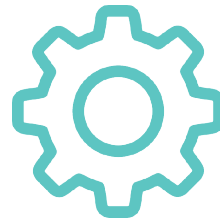
global perspectives

professional development

competencies

interesting and inspiring

partnership



development boost

bringing talent together

expertise

learning and growth

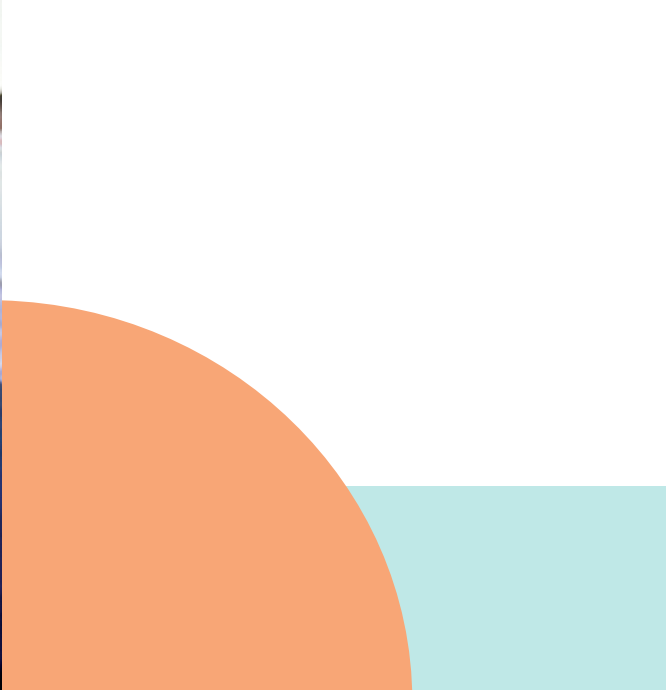


“We firmly believe that the most effective solutions emerge at the intersection of knowledge, cultures, and practices. That is why this Catalogue is not just a list of training programs, but an invitation to engage in meaningful professional dialogue, exchange best practices, and build solid foundations for future partnerships.

We invite you to explore together the key topics of 2026 — from the digital ruble and crypto-assets to AI and supervision — and, through joint training, find solutions to current and emerging challenges.”

Mr. Vladimir Chistyukhin
First Deputy Governor of the Bank of Russia





The 2026 Program

Training events:

1. **New Financial Reality: DFAs, Digital Ruble, Cryptocurrencies**
(9 April 2026)
2. **Practical Aspects of Onsite Supervision**
(9–11 June 2026)
3. **International Module of CyberCourse — Practice-Oriented Training on Information Security**
(14–16 July 2026)
4. **AI Application in the Financial Market. Central Bank in the AI Era**
(11–12 November 2026)

New Financial Reality: DFAs, Digital Ruble, Cryptocurrencies

Dates: 9 April 2026 (1 day)

Application deadline: 20 March 2026

Format: online
with simultaneous interpretation into English

Issues to be discussed:

- Regulating digital assets and establishing supervisory practices in the digital asset market
- Bank of Russia's monitoring of risks arising from the cryptoasset market
- Blockchain analytics: measures to combat fraud and illegal transactions with cryptocurrencies and stablecoins
- Development of the digital ruble, Russian CBDC (central bank digital currency)

Practical Aspects of Onsite Supervision

Dates: 9–11 June 2026 (3 days)

Application deadline: 25 May 2026

Format: online
with simultaneous interpretation into English

Issues to be discussed:

- Legislative and regulatory framework of inspection activity
- Planning and managing inspection resources
- Practical aspects of organizing and preparing for inspections
- Analytical support of inspections
- Practical aspects of inspecting certain activities of supervised entities
- Monitoring of progress and current results of inspections
- Experience in organizing and conducting control activities
- Risk management and internal control in onsite supervision

International Module of CyberCourse — Practice-Oriented Training on Information Security

Dates: 14–16 July 2026 (3 days)

Application deadline: 3 July 2026

Format: online
with simultaneous interpretation into English

Issues to be discussed:

- Threats of data leaks: causes, risks, consequences
- Countering cyber fraud
- Social engineering
- National payment system: structure and main areas of development
- Information security methodology
- Trends in financial technology
- Cyber drills
- Investigating information security incidents (internal and external)
- Analysis of targeted attacks and security measures

AI Application in the Financial Market. Central Bank in the AI Era

Dates: 11–12 November 2026 (2 days)

Application deadline: 29 October 2026

Format: online
with simultaneous interpretation into English

Issues to be discussed:

- AI application in the financial market
- AI and central bank policy
- AI-related risks
- AI use cases for the analysis of big data and unstructured data sets
- Experience of AI application in the Bank of Russia's internal processes

University of the Bank of Russia today



More than

80,000

participants of the UBR training events
in face-to-face and online formats

More than

200,000

online learning courses completed

“The modern financial market demands unprecedented competencies from executives and professionals. To make well-informed strategic decisions in a world of digital assets, artificial intelligence, and cyber threats, one needs not only solid fundamental knowledge, but also practical experience that can be applied in daily work.

In shaping the topics of this Catalogue, we do more than track trends — we focus on the skills that turn challenges into opportunities. The 2026 Program agenda does exactly that — the handpicked topics developed by our top experts are aimed at fostering specific professional knowledge.

Let’s create the future of finance by bringing together the best ideas from around the world.”



Mr. Andrey Afonin
Director of the University of the Bank of Russia

Bilateral cooperation

Central (national) banks have similar goals. Regulators around the world work within the common international standards. At the same time, each regulator is unique in its own way and has specific experience and expertise, which is largely of interest to others.

If you are interested in the experience of the Bank of Russia in various areas of banking, we invite you to bilateral cooperation with the Bank of Russia.

Within a variety of formats, we are ready to share insights and adopt the best practices of foreign colleagues!

We are certain that mutual exchange of experience will professionally enrich our institutions and have the most beneficial effect on their development.

We look forward to receiving your requests for bilateral cooperation at university@cbr.ru

Areas of cooperation

Organization of international events within the framework of
Catalogue of Professional Development Programs for the Personnel of Central (National) Banks

Comprehensive program for executive competence development
“Management BootCamp”

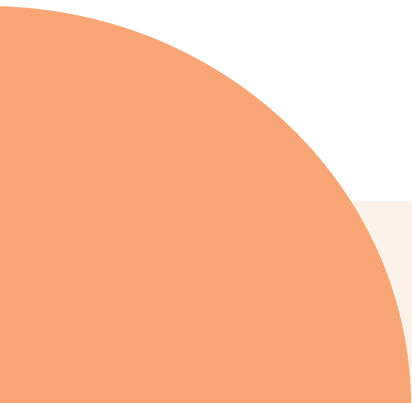
Sharing experience with experts from:

- Leading international financial institutions
- Business schools and universities
- National regulators on request

Geography of cooperation: more than **50** countries

More than **800** participants from the Bank of Russia





More than **100** events in Russia and abroad

More than **3,000** foreign participants

University Campuses

The training campuses have all the necessary modern equipment and technology to hold:

- Training in various formats
- Strategy sessions and focus groups
- Industry-level conferences
- Assessment activities



Campus in Tula

- 3 conference rooms
- Classrooms

Campus in Moscow

- Transformer classroom
- 2 computer classes



Campus in Odintsovo

- 40 equipped classrooms
- 4 transformer classrooms
- Conference room (up to 130 people)
- 4 computer classes

Contacts



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shaping
the dialogue

